Production Operations



Youth Apprenticeship

PRODUCTION OPERATIONS

Production Operation youth apprentices gain skills related to the procedures and tools associated with manufacturing operations. Foundation tools, data analysis and troubleshooting are integrated.

Apprentices must adhere to industry safety and security standards.

Length of Apprenticeship: One year

REQUIRED COMPETENCIES

Youth apprentices must become proficient in both general employability and occupation-specific competencies. All of these, and examples of how each can be demonstrated, are found in the following pages. A total of 16 occupational competencies must be learned for this occupation. (All 7 Manufacturing Fundamentals competencies with no substitutions, and 9 Production Operations competencies.) Employers may substitute out one of these competencies and should write in the competency they are adding. Where necessary, skills can be simulated. Youth apprentices must be evaluated on these competencies at least two times each year of their apprenticeship.

Note: Students who completed a previous Manufacturing YA program do not need to repeat the Manufacturing Fundamentals Competencies.

Manufacturing Fundamentals Competencies			Production Operations Competencies			
1.	Focus on customer needs	1.	Assist recording and summarizing financial data			
2.	Use various instruments	2.	Support coordination of work schedules and			
3.	Operate tools and equipment safely		duty assignments			
4.	Practice quality assurance principles	3.	Use quality tools			
5.	Follow personal safety requirements	4.	Calibrate tools and equipment (W/S)			
6.	Maintain a safe work environment	5.	Analyze production productivity processes			
7.	Demonstrate professional role to be used	6.	Monitor operations for product and process			
	in an emergency		quality			
		7.	Support investigation of root causes of product			
			and/or process failure			
		8.	Take corrective action to restore or maintain			
			quality			
		9.	Participate in quality improvement processes			

W/S = Worksite Experience or In Simulation

REGISTERED APPRENTICESHIP BRIDGING OPPORTUNITIES

The following Registered Apprenticeship is available in this area:

• Industrial Manufacturing Technician

POST-SECONDARY PATHWAY OPPORTUNITIES

There are several post-secondary pathway opportunities in this area. The following is a partial list.

- Industrial Maintenance Mechanic Technical Diploma
- Manufacturing Quality

WISCONSIN— YOUTH APPRENTICESHIP SINCE 1991

Production Operations

Youth Apprenticeship

ON-THE-JOB LEARNING PERFORMANCE STANDARDS GUIDE

YOUTH APPRENTICE INFORMATION

TOOTH APPRENTICE INFORMATION	· ·
Youth Apprentice Name	
YA Coordinator	
YA Consortium	
School District	
SIGNATURES	
The On-the-Job Learning Performance Standar	rds Guide includes a list of competencies youth
apprentices learn through mentoring and train	·
should be reviewed with the employer/mento the youth apprentice to record progress and p competencies. Mentors, school-based/YA cool	ployer/Mentor
1 st Evaluation (Required)	2 nd Evaluation (Required)
Employer/Mentor Signature	Employer/Mentor Signature
Employer/Mentor	Employer/Mentor
Business/Company	Business/Company
Date Signed	Date Signed
3 rd Evaluation (Optional)	4th Evaluation (Optional)
Employer/Mentor Signature	Employer/Mentor Signature
Employer/Mentor	Employer/Mentor
Business/Company	Business/Company
Date Signed	Date Signed

School-Based and/or YA Coordinator

1st Evaluation (Required)

2nd Evaluation (Required)

School-Based and/or YA Coordinator Signature	School-Based and/or YA Coordinator Signature
School-Based and/or YA Coordinator	School-Based and/or YA Coordinator
School District or Organization	School District or Organization
Date Signed	Date Signed

3rd Evaluation (Optional)

4th Evaluation (Optional)

School-Based and/or YA Coordinator Signature	School-Based and/or YA Coordinator Signature
School-Based and/or YA Coordinator	School-Based and/or YA Coordinator
School District or Organization	School District or Organization
Date Signed	Date Signed

Youth Apprentice

1st Evaluation (Required)

2nd Evaluation (Required)

Youth Apprentice Signature	Youth Apprentice Signature
Youth Apprentice	Youth Apprentice
School District / High School	School District / High School
Date Signed	Date Signed

3rd Evaluation (Optional)

4th Evaluation (Optional)

Youth Apprentice Signature	Youth Apprentice Signature
Youth Apprentice	Youth Apprentice
School District / High School	School District / High School
Date Signed	Date Signed

EMPLOYABILITY SKILLS (TO BE COMPLETED BY YA EMPLOYER/MENTOR)

All youth apprentices must demonstrate the key employability skills listed below in order to complete the YA program. They do so by earning at least a "Meets Expectation" rating in each. **At least two evaluations are required each year of a youth apprenticeship**. More columns are included below for those who choose to conduct more frequent reviews.

1	Working to Meet Expectations: Needs improvement; requires much assistance and supervision; rarely displays this behavior
2	<i>Meets Expectations:</i> Meets entry-level criteria; requires some supervision; often displays this behavior
3	Exceeds Expectations: Exceeds entry-level criteria; requires minimal supervision; consistently displays this behavior

Employability Skills		Rating			
Competency and Rating Criteria	Initial	Mid Year 1	Mid Year 2	Final	
 Develops positive work relationships with others. Examples of qualities and habits that the employee might exhibit include: Interacts with others with respect and in a non-judgmental manner Responds to others in an appropriate and non-offensive manner Helps co-workers and peers accomplish tasks or goals Applies problem-solving strategies to improve relations with others When managing others, shows traits such as compassion, listening, coaching, team development, and appreciation 	☐ 1	☐ 1	☐ 1	☐ 1	
	☐ 2	☐ 2	☐ 2	☐ 2	
	☐ 3	☐ 3	☐ 3	☐ 3	
 Communicates effectively with others Examples of qualities and habits that the employee might exhibit include Adjusts the communication approach for the target audience, purpose, and situation to maximize impact Organizes messages/information in a logical and helpful manner Speaks clearly and writes legibly Models behaviors to show active listening Applies what was read to actual practice Asks appropriate questions for clarity 	☐ 1	☐ 1	☐ 1	☐ 1	
	☐ 2	☐ 2	☐ 2	☐ 2	
	☐ 3	☐ 3	☐ 3	☐ 3	
 Collaborates with others Examples of qualities and habits that the employee might exhibit include Works effectively in teams with people of diverse backgrounds regardless of sex, race, ethnicity, nationality, sexuality, religion, political views, and abilities Shares responsibility for collaborative work and decision making Uses the problem-solving process to work through differences of opinion in a constructive manner to achieve a reasonable compromise Avoids contributing to an unproductive group conflict Shares information and carries out responsibilities in a timely manner 	☐ 1	☐ 1	☐ 1	☐ 1	
	☐ 2	☐ 2	☐ 2	☐ 2	
	☐ 3	☐ 3	☐ 3	☐ 3	

	Employability Skills		Rati	ing	
	Competency and Rating Criteria	Initial	Mid	Mid	Final
	· · · · · · · · · · · · · · · · · · ·		Year 1	Year 2	
4.	 Maintains composure under pressure Examples of qualities and habits that the employee might exhibit include Uses critical thinking to determine the best options or outcomes when faced with a challenging situation Carries out assigned duties while under pressure Acts in a respectful, professional, and non-offensive manner while under pressure 	1 2 3	1 2 3	☐ 1 ☐ 2 ☐ 3	☐ 1 ☐ 2 ☐ 3
5.	Applies stress management techniques to cope under pressure Demonstrates integrity Examples of qualities and habits that the employee might exhibit include On the stress management techniques to cope under pressure Demonstrates integrity Examples of qualities and habits that the employee might exhibit include	□ 1 □ 2	□ 1 □ 2	□ 1 □ 2	☐ 1 ☐ 2
	 Carries out responsibilities in an ethical, legal and confidential manner Responds to situations in a timely manner Takes personal responsibility to correct problems Models behaviors that demonstrate self-discipline, reliability, and dependability 	3	3	□ 3	□3
6.	Performs quality work Examples of qualities and habits that the employee might exhibit include Carries out written and verbal directions accurately Completes work efficiently and effectively Performs calculations accurately Conserves resources, supplies, and materials to minimize costs and environmental impact Uses equipment, technology, and work strategies to improve workflow Applies problem-solving strategies to improve productivity Adheres to worksite regulations and practices Maintains an organized work area	☐ 1 ☐ 2 ☐ 3	□ 1 □ 2 □ 3	□ 1 □ 2 □ 3	☐ 1 ☐ 2 ☐ 3
7.	 Provides quality goods or services (internal and external) Examples of qualities and habits that the employee might exhibit include Shows support for the organizational goals and principles by own personal actions Displays a respectful and professional image to customers Displays an enthusiastic attitude and desire to take care of customer needs Seeks out ways to increase customer satisfaction Produces goods to workplace specifications 	☐ 1 ☐ 2 ☐ 3	☐ 1 ☐ 2 ☐ 3	☐ 1 ☐ 2 ☐ 3	□1 □2 □3
8.	 Shows initiative and self-direction Examples of qualities and habits that the employee might exhibit include Prioritizes and carries out responsibilities without being told Responds with enthusiasm and flexibility to handle tasks that need immediate attention Reflects on any unsatisfactory outcome as an opportunity to learn Improves personal performance by doing something different or differently Analyzes how own actions impact the overall organization Supports own action with sound reasoning and principles Balances personal activities to minimize interference with work responsibilities 	☐ 1 ☐ 2 ☐ 3			

Employability Skills		Rating		
Competency and Rating Criteria	Initial	Mid	Mid	Final
		Year 1	Year 2	
9. Adapts to change Examples of qualities and habits that the employee might exhibit include Shows	│	<u></u>	□ 1	
flexibility and willingness to learn new skills for various job roles	2	□ 2	□ 2	□ 2
Uses problem-solving and critical-thinking skills to cope with changing	□ 3	□ 3	□ 3	□ 3
circumstances				
Modifies own work behavior based on feedback, unsatisfactory outcomes,				
efficiency, and effectiveness • Displays a "can do" attitude				
2 Displays a can do attitude				
10. Demonstrates safety and security regulations and practices	□ 1	□ 1	□ 1	<u> </u>
Examples of qualities and habits that the employee might exhibit include	□ 2	□ 2	□ 2	□ 2
 Follows personal safety requirements Maintains a safe work environment 	□ 3	□ 3	□ 3	□3
Demonstrates professional role in an emergency				
Follows security procedures				
Maintains confidentiality				
11. Applies job-related technology, information, and media	<u> </u>	□ 1	□ 1	1
Examples of qualities and habits that the employee might exhibit include	☐ 2		 2	 2
Applies technology effectively in the workplace	<u> </u>	<u> </u>	 □3	 □3
 Assesses and evaluates information on the job Assesses training manuals, website, and other media related to the job 				
Assesses training manuals, website, and other media related to the job				
12. Fulfills training or certification requirements for employment	□ 1	□ 1	1	□ 1
Examples of this requirement may include	□ 2	□ 2	□ 2	□ 2
 Participation in required career-related training and/or educational programs Passing certification tests to qualify for licensure and/or certification 	☐ 3	□ 3	□ 3	□ 3
Participation in company training or orientation				
Tartiopation in company training or orientation				
13. Sets personal goals for improvement	□ 1	□ 1	□ 1	□ 1
Examples of this requirement may include	□ 2	□ 2	□ 2	□ 2
 Setting goals that are specific and measurable Setting work-related goals that align with the organization's mission 	□ 3	□ 3	□ 3	□ 3
Identifying strategies to reach goals				
Reflecting on goal progress to regularly evaluate and modify goals				

OCCUPATIONAL COMPETENCIES (TO BE COMPLETE BY YA EMPLOYER/MENTOR)

Youth apprentices must earn a rating of at least "MEETS EXPECTATIONS" in each competency by the conclusion of the apprenticeship. A total of 16 competencies, 15 must be from the list below. (All 7 Manufacturing Fundamentals competencies with no substitutions, plus 9 Production Operations competencies.) Employers may substitute one of these competencies with another occupationally appropriate skill. That skill should be added to the competency list for assessment. Where necessary, skills can be simulated. At least two evaluations are required each year of a youth apprenticeship. More columns are included below for those who choose to conduct more frequent reviews.

Note: Students who completed a previous Manufacturing YA program do not need to repeat the Manufacturing Fundamentals Competencies.

1	Working to Meet Expectations: Needs improvement; requires much assistance and supervision;
	rarely displays this behavior
2	Meets Expectations: Meets entry-level criteria; requires some supervision; often displays this
	behavior
3	Exceeds Expectations: Exceeds entry-level criteria; requires minimal supervision; consistently
	displays this behavior

Employability Skills		Rati	ng	
Competency and Rating Criteria		Evaluation Minimum Rating of 2 for EACH Check Rating		
		Mid Year 1	Mid Year 2	Final
 identify internal and external customers impacted by the production process satisfy internal and external customer's expectations collaborate with team assist work site professional to keep internal and/or external customers informed of project progress and decisions that may affect them define the impact of the Voice of the Customer determine the impact of your work to the internal and external customer 	□ 1 □ 2 □ 3	□ 1 □ 2 □ 3	1 2 3	□ 1 □ 2 □ 3

Employability Skills	Rating			
	Evaluation			
	Minir	Minimum Rating of 2 for EACH		
Competency and Rating Criteria		Check Rating		
	Initial	Mid Mid	Mid	Final
	IIIItiai	Year 1	Year 2	Fillal
2. Use various instruments	□ 1	□ 1	□ 1	□ 1
 consider the degree of precision required by the part feature 	□ 2	□ 2	□ 2	□ 2
 choose correct measuring instrument for task 		□ 3	3	□ 3
 verify equipment is available for use and in working order 				
 verify equipment preventative maintenance and/or calibration 				
 inspect tools and work area for safety considerations 				
 clean and adjust measuring instrument prior to use 				
 use gauges, calipers, and micrometer instruments 				
 use semi-precision and precision layout tools 				
 use digital gauges, checking fixtures 				
use digital scales, thermometers				
confirm measurement accuracy				
 record measurement correctly including unit of measurement at proper interval 				
 calibrate, clean, and store measuring instruments properly 				
 convert standard to metric – metric to standard measurement units 				
3. Operate tools and equipment safely	□ 1	□ 1	□ 1	□ 1
 operate only tool/equipment that he/she is trained on 	□ 2	□ 2	□ 2	□ 2
 choose correct tool/equipment for the task 	□ 3	□3	□ 3	Пз
follow tool check list				
verify tool/equipment is available for use and in working order				
 verify tool/equipment is current for preventative maintenance and/or calibration 	•			
wear appropriate Personal Protective Equipment (PPE)				
 inspect tool/equipment and work area for safety considerations 				
 prepare tool/equipment for safe operation 				
operate tool/equipment safely with guarding devices				
 monitor tool/equipment for safe operation while operating 				
 compare tool/equipment performance regularly to optimal equipmen 	t			
operations				
follow facility procedures for clean-up and shut down after use				
perform required preventative maintenance procedures				
report abnormal tool/equipment conditions				
 properly shuts down and labels any tool/equipment that is not 				
operating as expected				
 follow Lock Out/Tag Out procedures as applicable 				
document use and maintenance				

Employability Skills		Rati	ng		
	Evaluation				
Compatons and Poting Critoria	Minimum Rating of 2 for EACH			EACH	
Competency and Rating Criteria	Check Rating Mid Mid			rkating Criteria	
	Initial	Year 1	Year 2	Final	
 4. Practice quality assurance principles inspect materials/piece/product at all stages of production identify quality or condition of materials/piece/product monitor materials, processes, equipment, tools, and products throughout the production process inspect final product/piece to ensure it meets specifications identify and segregate materials and/or product that do not meet specification communicate with work site professional if materials/product do not meet requirements document all quality checks participate in root-cause analysis of process/product take ownership of work 	□ 1 □ 2 □ 3			□1 □2 □3	
 collaborate with work site professional on corrective action Follow personal safety requirements (safety) 	1	1	1	1	
 participate in required safety training follow all worksite guidelines for personal safety apply principles of proper body mechanics report exposures, injuries, near misses, or accidents, personal or to others immediately locate key information on Material Safety Data Sheets (MSDS) handle and dispose of any hazardous materials appropriately operate equipment that he/she is trained on adhere to equipment safety standards visually inspect equipment before operation wear required Personal Protective Equipment (PPE) at all times follow company emergency action plan identify hazardous conditions and restricted areas in the workplace avoid pinch points be aware of surroundings 	☐ 2 ☐ 3	☐ 2 ☐ 3	□ 2 □ 3	☐ 2 ☐ 3	

	Employability Skills	Rating				
		Evaluation				
		Minimum Rating of 2 for EACH			EACH	
	Competency and Rating Criteria	Check Rating				
		Initial	Mid Year 1	Mid Year 2	Final	
6.	Maintain a safe work environment (safety)	□ 1				
	 comply with posted safety warnings and symbols 	☐ 2	□ - □ 2	□		
	 identify unsafe conditions and/or work habits 		_			
	report unsafe conditions and/or work habits	∐3	∐ 3	3	<u></u> ⊔ 3	
	 help maintain a clean and safe working environment free of debris and obstacles 					
	maintain clean, organized work area					
	 use hazardous materials according to company procedure 					
	 report any indications of insects or pests, if necessary 					
	 follow appropriate Lock out – tag out procedures 					
	adhere to Occupational Safety and Health Administration (OSHA)					
	Safety guidelines					
	 follow rules for operating equipment (Powered Industrial Vehicle PIV) 					
	identify applicable Emergency Stops					
7.	Demonstrate professional role to be used in an emergency (safety)	□1	1	□ 1	□ 1	
	participate in emergency safety simulations and drills	☐ 2	□ - □ 2		□ -	
	 describe company's policy and procedures for work site incidents, 	□ ² □ 3	□ 2	☐ 2 ☐ 3		
	accidents, electrical, fire, tornado, bomb threats, robbery, hostage		3		3	
	situations, and other emergency situations					
	 identify the closest fire alarms and emergency exits 					
	 identify the fire extinguishers 					
	 identify appropriate alarms and procedures for using alarms 					
	 contact emergency personnel in the event of an emergency 					
	 contribute to emergency incident documentation 					
Co	mments:					

Production Operations (TO BE COMPLETED BY YA EMPLOYER/MENTOR)

	Occupational Competencies	Rating			
		Evaluation			
		Minimum Rating of 2 for EACH			
	Competency and Rating Criteria			Rating	
		Initial	Mid	Mid	Final
		iiiiciai	Year 1	Year 2	· ····a·
1.	Assist recording and summarizing financial data	□ 1	□ 1	□ 1	□ 1
	 support processing of financial information such as bills of lading, 	_ 2	2	2	2
	accounts receivable, and accounts payable records		 □ 3		
	 calculate and summarize costs 				
	 estimate required resources including staff time, staff training, 				
	equipment time, equipment maintenance and repair costs, support				
	services and staff required, facility modifications				
	 estimate raw materials quantities needed including costs associated 				
	with handling, shipping, and transport				
	 estimate time requirements with times for approvals, delays, and 				
	repairs				
	 build an estimated budget for the production process 				
	 support preparation of financial reports 				
2.	, ,	□ 1	□ 1	□ 1	□ 1
	 determine the amount of staff needed for services 	□ 2	□ 2	□ 2	□ 2
	 schedule staff according to hours required, employee status and 	_ 	_ ☐ 3		
	service coverage required				
	 schedule staff to minimize labor costs 				
	 incorporate coverage for vacations or leaves 				
	 communicate schedules to staff 				
	 maintain changes to master schedule with worksite professional 				
3.	•	□ 1	□ 1	□ 1	□ 1
	 define question/problem to be assessed 	□ 2	□ 2	□ 2	□ 2
	determine data analysis tool	□ 3	□ 3	□ 3	□ 3
	 decide which data needs to be collected 				
	 determine when and how to collect data 				
	collect data				
	 organize data using quality tools (i.e. check sheet, pareto chart, 				
	scatter diagram, histogram, etc.)				
	analyze data collected				
4.	Calibrate tools and equipment (W/S)	□ 1	□ 1	□ 1	□ 1
	 follow schedule to calibrate tools and equipment 	□ 2	□ 2	□ 2	□ 2
	 check tool/equipment certification documentation 	3	□ 3	□ 3	□ 3
	 check tool/equipment certification through observation of use 				
	 clean and adjust instruments before calibrating 				
	 calibrate tools and instruments accurately and correctly 				
	 re-calibrate tools according to procedure 				
	 label tools and equipment that have been calibrated 				
	 document all calibration activities 				

Occupational Competencies		Rat	ing	
Competency and Rating Criteria	Evaluation Minimum Rating of 2 for EACH Check Rating			EACH
	Initial	Mid Year 1	Mid Year 2	Final
 Analyze production productivity processes assist work site professional/team to evaluate a production process use quality tools analyze the process to identify staff, tools, equipment, materials, environment, training, safety requirements, and procedures required to produce product calculate productivity and/or cycle time for the process assist work site professional/team to identify gaps and brainstorm solutions in productivity 	☐ 1	☐ 1	☐ 1	☐ 1
	☐ 2	☐ 2	☐ 2	☐ 2
	☐ 3	☐ 3	☐ 3	☐ 3
 Monitor operations for product and process quality review process control data to ensure process is meeting product specifications assess process cycle time to ensure that customer and facility needs are met sample and test materials/products to ensure they meet customer specifications regularly compare current equipment performance to optimal equipment operations investigate and report abnormal equipment conditions in a timely manner monitor equipment correction solved problem use quality tools and methods to monitor operations document all quality monitoring activities 	□ 1	□ 1	□ 1	□ 1
	□ 2	□ 2	□ 2	□ 2
	□ 3	□ 3	□ 3	□ 3
 Support investigation of root causes of product and/or process failure participate on team investigation gather data pertaining to the problem (magnitude, location, timing) review relevant data and quality monitoring tools develop a description of the problem or process failure identify potential contributory relationships explore solution options 	□ 1	☐ 1	☐ 1	☐ 1
	□ 2	☐ 2	☐ 2	☐ 2
	□ 3	☐ 3	☐ 3	☐ 3

	Occupational Competencies		Rat	ing	
			Evalu	ation	
		Minimum Rating of 2 for EACH Check Rating			EACH
	Competency and Rating Criteria				
	,		Mid	Mid	
		Initial	Year 1	Year 2	Final
8.	Take corrective action to restore or maintain quality	□1	□1	□ 1	□1
	 apply problem solving steps to reported production issues 	 2	 2	_ 2	 2
	use quality tools		□ -	□ -	□ 3
	 review previous documentation on similar production issues to identify possible solutions 				
	create an improvement plan determine appropriate action for sub-standard piece/product				
	determine appropriate action for sub-standard piece/product				
	correct the piece/product and/or process to meet quality standardscommunicate quality problems				
	 suggest continuous improvements to process, piece/product, and/or 				
	maintenance to improve production and/or reduce waste				
	 document corrective actions and outcome 				
	 corrective actions occur in a timely manner 				
	 verify corrective actions are supported by data 				
	 monitor corrective action to validate effectiveness 				
9.	Participate in quality improvement processes	1	□ 1	□1	
	 use quality tools to map a production process 		□ - □ 2	□ -	
	 identify performance and training issues related to quality 				
	 identify performance indicators to monitor 	3	∐ 3	∐ 3	□3
	 assist worksite professionals to monitor production operations, 				
	equipment, and/or operator performance measures for product and				
	process quality				
	review quality measures for trends				
	 support periodic internal quality audit activities including testing of raw materials, of product at different production stages, and prior to 				
	final release				
	 document the results of quality tests or audits 				
	 support assessment of customer feedback 				
	 participate in the creation of an improvement plan 				
	 outline changes in improvement plan 				
	 support improvement plan with data 				

Occupational Competencies		Rat	ing	
	Evaluation Minimum Rating of 2 for EACH			
				EACH
Competency and Rating Criteria	Check Rating		Check Rating	
	Initial	Mid Year 1	Mid Year 2	Final
Competency Substitute (if you replaced a competency above, note the competency and rating)	☐ 1 ☐ 2 ☐ 3	☐ 1 ☐ 2 ☐ 3	☐ 1 ☐ 2 ☐ 3	☐ 1 ☐ 2 ☐ 3
Comments:				

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